The New Franchise ROI

Welcome!



IFX Online

29 Years of Franchise Management Experience
Strategic Division - Strategic Franchise Consulting:

Franchise Management Strategies to Boost ROI

Technology Division:

Web-based Franchise Management Applications

Technology Applications & Strategies:

200+ Brands Servicing 20,000+ Franchisees Worldwide (45,000 locations)

Capitalizing on Opportunities (88 Keys)



Southeast Franchise Forum





The New Franchise ROI

- Increase Revenues
- Maximize Efficiencies
- Leverage/Consolidate Suppliers
- Leverage the Brand
- Increase Net Income
- Boost Morale

Development ROI Strategies



Development ROI Acknowledge the Shift

- Fewer Leads
- Fewer Quality Leads
- Access to Capital
- Mindset there <u>are</u> opportunities out there!



- Recruit the Right Franchisees
 - Short-term vs. Long-term
 - Compounding royalties are <u>everything</u>
 - Go slow and finish ahead
 - Identify the attributes of your Highest Performers vs. your Non-Performers
 - Great Salesperson vs. Great Operations Person
 - CEO-Level Involvement



- Analyze Lead Sources
 - Quality vs. Quantity: #'s vs. Closes
 - Status of Franchise Sales Web Portals?
 - Brokers vs. In-House?
 - The Trend... Maximizing SEO/SEM
 - Existing Customer Base & Franchisee Referrals
 - Corporate Website
 - Unit Microsites/Landing Pages
 - Franchise Opportunity Websites incl. Suppliers
 - Social Media at All Levels
 - Public Relations at All Levels



Consider Adopting a Franchisee
 Performance Representation - f/k/a an "Earnings Claim"



- Create Urgency & Added Value
 - Graduated Franchise License Fee
 - Franchises 1-10 @ \$30,000
 - Franchises 11-20 @ \$37,500
 - Franchises 21-30 @ \$45,000
 - Incorporate into your FDD legitimate option vs. "blue plate special"
 - Values appreciate at each level rewards franchisees who acted first
 - What's the first question a prospect will likely ask you?



Development ROI Maximize Lead Quality

- Have prospects indicate backup "Territory Preferences"
- Add required fields to your Inquiry Form for prospects to complete:
 - Preferred Territory 1st Choice: _____
 - Preferred Territory 2nd Choice:
 - Preferred Territory 3rd Choice:
 - Implies that the prospect's 1st Choice, or even their 2nd Choice may not be available
 - How would you follow up if all 3 choices were the same city?



Development ROI Maximize Lead Quality

- Are They Coachable?
 - Determine during Due Diligence
 - Impacts Selection and Grant
 - Impacts Buy-In of Franchisor's System



Development ROI Maximize Lead Quality

- Have Them Jump Through Hoops
 - Control the Process with Milestones:
 - Homework Assignments
 - Customer research and surveys
 - Working in an existing unit
 - Returning with questions (mandatory)
 - Continual Self-Rankings
 - Online Self-Qualifying Courses
 - Modify your website structure to <u>your</u> process
 - Milestone-based Advancement w/Recognition
 - Milestone-based Release of Information (2-way)



- Creative Financing Programs
 - Finance a portion of the Franchise License Fee
 - Consider purchasing the equipment and financing or leasing to your franchisee
 - Reduces overall capital requirement
 - Consider a graduated royalty fee to assist with cash flow



- Franchise Stimulus Program
 - Promote saving \$1.3 Million over 5 Years
 - Design a Secondary Purchase or Multi-Unit Development Schedule that incorporates:
 - Waived or reduced Secondary License Fees within "x" months
 - Initially reduced royalties based on achieving secondary unit development milestones
 - Gradually increased fees for hitting secondary milestones
 - Add up the Stimulus <u>savings</u> in License Fees and Royalties over the development term

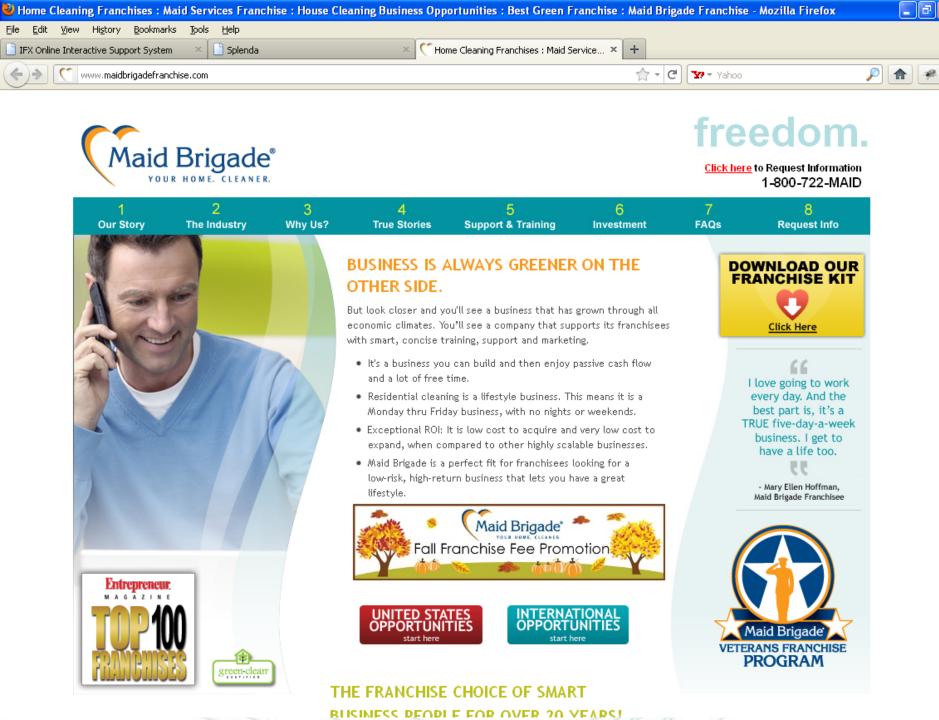


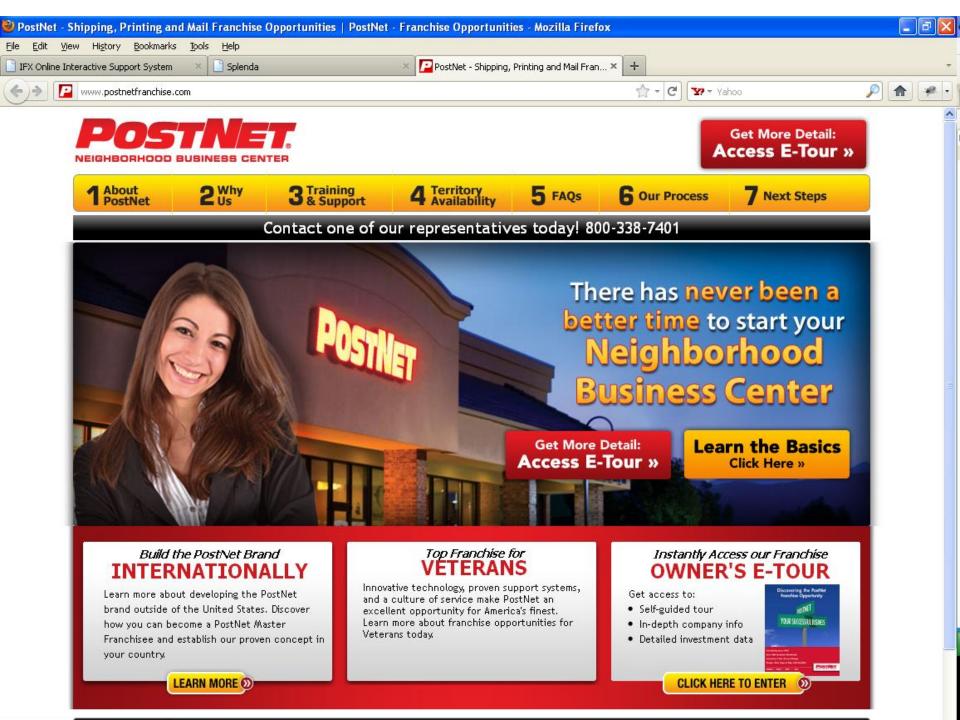
Development ROI Capitalize on Your Existing Assets

- Your Current Successful Franchisees are Your <u>Best</u> Asset!
 - Develop a secondary unit expansion plan for your existing franchisees
 - Reduce or waive Secondary License Fees
 - Capitalize on their success and the fact that they are already a "known quantity"
 - Better chance of obtaining secondary investment capital
 - Provide franchisees with an opportunity "grow their future"



- Control the Flow on the Franchise Opportunity Website
 - Number Navigation Tabs
 - Left to Right
 - Logical Flow
 - Increased Retention
 - Higher Conversion Rate







Development ROI

- Validation is Everything
- Franchisee Referrals = #1 Source
- "Franchise Opportunity" on Everything
- Develop a program for Veterans
 - 75,000 New Vets employed before 2014 (IFA)
 - FranVet Program (IFA)
 - Currently: 66,000 Veteran-Owned Franchises providing jobs for 815,000 Americans
 - Generating \$41 Billion in GDP

Development ROI Strategies

Franchisee ROI Strategies



Franchisee ROI Key Factors

Franchisees Don't Know...
...What Franchisees Don't Know



Franchisee ROI Key Factors

The Economy:

Zor: "Here's a new campaign that will increase revenues by 5%!"

Zee: "Great! Now I'm only down 45% from last year!"



Franchisee ROI Morale

- Core Values
- Focus on Underperformers
- Help Franchisees Grow
- Establish System Wide Benchmarks



Franchisee ROI Boosting Revenues

- Maximize Public Relations
 - Best "Bang for your Buck"
 - Starting a business in today's economy is a Positive
 - Still being "in" business is a Positive
 - Hiring employees is a Positive
 - Representing growth is a Positive
 - Helping others is a Positive



Franchisee ROI Boosting Revenues

- Maximize SEO/SEM
 - Search Engines #1 choice for customers
 - Monitor Effectiveness
 - Macro: Franchisor
 - Sub-Macro: Master, AD, Multi-Unit
 - Micro: Franchisee
 - Maximize Social Media
 - Maintain Brand/Engage Customers



Franchisee ROI Customer Service

- Not Just Words
- Monitor Customer Satisfaction
- Customer Service is everything
 - Entrepreneurial Renaissance
 - Customer Service/Validation is the Key
 - ACE Hardware vs. Home Depot
 - Locally Owned Franchises vs. The Big Guys



Franchisee ROI Boosting Revenues

- Customer Loyalty Programs
 - Cost-effective, highly productive method for increasing revenue, expanding a franchisee's customer base and providing critical purchasing data
 - Customer Word-of-Mouth and Social Media Affiliate Programs
 - Fundraising with Non-Profits
 - Employee Loyalty Program



Franchisee ROI Boosting Morale

- Encourage "Community"
 - Peer Groups
 - Events & Conferences
 - Round Table Discussions
 - Franchisee Performance Groups



Franchisee ROI

- Consolidate & Leverage Suppliers
 - Understanding of Across-the-Board Metrics
 - Cumulative Purchasing Power Chain wide
 - Franchisee-Level "Self-Analytics"
 - Single (fewer) Points-of-Contact = Lower \$

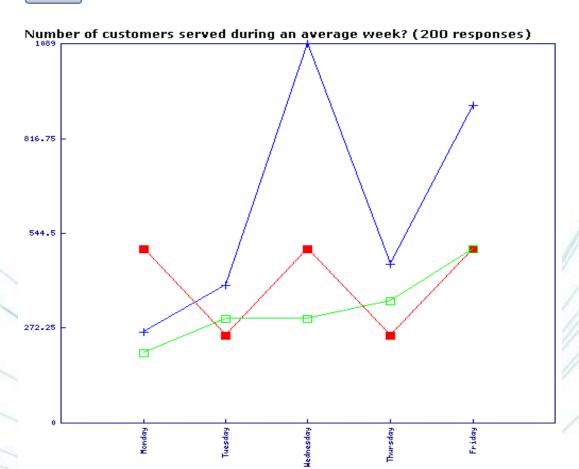


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Franchisee ROI- Self-Analytics



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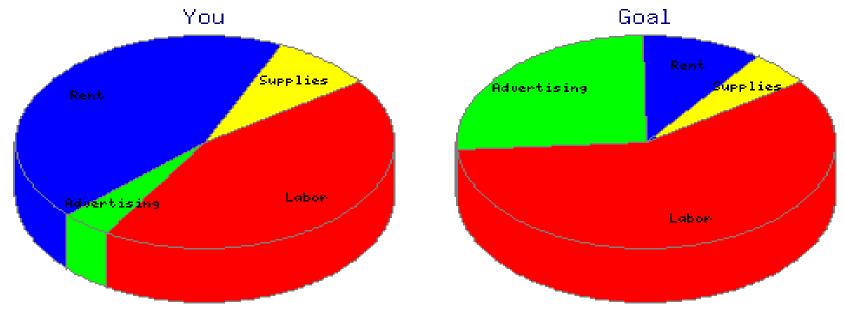
Franchisee ROI- Self-Analytics



Version 2.1

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Your Top 4 Expenses (Pie Chart Comparison) (318 responses)





Franchisee ROI - Channeling

Increased User Buy-In & Retention



Franchisee ROI- Channeling

- Peer Group Discussions w/Supplier
- Featured Mentor Franchisee
- Regularly Scheduled Conversation Calls
- Frequent Webinars & Live Conf. Calls
- Video: Face-to-Face ("Here for You!")



Franchisee ROI Expense Reduction

- Mid-Term Lease Renegotiation
- Unit Loan Modifications
- Consolidate and Leverage Your Approved Suppliers to Benefit Your Franchisees
- Payroll Administration & Tax Credits represent key savings areas

Franchisor ROI Strategies



Franchisor ROI The Economy

- Franchise Development Revs Down
- Shift in Focus to Royalties
- Shift in Focus to Franchisee Net Income
- Need to Provide More Support & New Sources of Revenue PLUS Efficiencies
- BUT... No Budget and No Infrastructure!



Franchisor ROI Leveraging & Consolidating

Consolidated Ecommerce



Franchisor ROI Cost Reductions & Offsets

- Supplier Sponsorships
 - Convention & Events
 - Co-op Webinars
 - Intranet/Extranet
 - Applications: "Powered By:" & BAMs
 - Supplier Exposure on Anything Accessed by Franchisees on a Regular Basis



Franchisor ROI Leveraging

- Franchisee Buy-In
 - Political
 - Practical
 - Legal



Franchisor ROI Leveraging Social Media

- Social Media: Zor Perspective
 - Generate more revenues for Zees
 - Generate franchisee candidates
 - Address customer feedback (+/-)
 - Address franchisee feedback (+/-)



The New Franchise ROI

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